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UKS/C/6

23 April 1993

Mr A Sharkie MBE 45 Commore Drive Glasgow G13 3YU

Dear Archie

Now that we have managed to sort ourselves out a bit, I am able to write to thank you very much indeed for your contribution to the success of the weekend at Bircham Newton. It did achieve what we aimed to do and we have a team that gives every indication of being better than any of its predecessors.

Thank you for everything you did to prepare and brief the team. I am sure that, however many times you do thE job, each team is different and requires a subtly different approach to the process. This may add to the workload but I'm sure is rewarding.

I am particularly grateful to you for tackling this problem of the uniforms in the way that you did. We have come up with a sensible solution with the minimum of fuss and with a stronger and proven system of operation. That system is further enhanced by you generous and relaxed late night discussion periods, for which again many thanks!

The omens appear good for Taiwan. Whatever happens you should not forget that you could not have done more at Bircham Newton towards the team's success.

Yours sincerely

Patricia Snell Chief Executive

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Chairman: Sir John Cassels CB Chief Executive: Patricia Snell

