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From:

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7 July 1991

Dear Archie

I want to say how much I admire and appreciate the way you led the UK team in Amsterdam. It seemed to me a model of leadership - supportive, always available to help but at the same time firm and insisting on high standards of conduct. It was obvious how completely the team respected and enjoyed the lead you gave them - and how positively and wholeheartedly they responded. There was no team to be seen in Amsterdam that set a better example in personal conduct or in commitment to doing the best of which each individual was capable. I put this down above all to your own performance, starting in ~~Widened~~ Birkenhead Newton but of course put to the test in Amsterdam.

I think it's quite a severe test of leadership. They were magnificent young people, spirited, full of fun and

Chairman: Sir John Cassels, CB
Chief Executive: Patricia Snell

energy and delight to be in Amsterdam. But if such people are not well led they can go sadly astray, as any young people put in wrong situations without help can. It's then, alas, that the media get interested too! But quite the opposite happened, and I hope that many will feel that they have had a permanently enriching experience they will always remember.

I trust you had a reasonable journey home to sunny Glasgow, and hope you have a moment to put your feet up before plunging back to the grindstone.

I'm not sure when we're due to meet again but when we do I'll look forward to hearing your reflections on how things went and what we might do in the long and never-to-be-satisfied quest for improvement!

Meanwhile very best wishes and heartfelt
thanks -

Yours

John Carrick